

# Planning and Performance in Heritage Conservation Science Research

Survey Questionnaire



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#### **ICCROM**

Via di San Michele 13 I-00153 Rome Italy

Tel: +39 06 585-531

Fax: +39 06 585-53349

E-mail: iccrom@iccrom.org

Welcome to ICCROM's survey

Thank you for taking part in ICCROM's survey and helping to capture the current state of evaluation in our field!

Please contribute 20 minutes of your time to fill out this questionnaire. Have your opinion included in the results, and receive the survey findings by email.

## Your opinion matters!

This online questionnaire (survey) is undertaken to collect information about the current state of evaluation and assessment at key institutions involved in conservation science research from around the world. This survey aims to capture the ways institutions plan and evaluate their needs, performance and benefit delivery, in order to identify commonalities in evaluation practices employed in the field of Heritage Conservation Science.

This survey is part of research currently carried out by ICCROM to support the preparation of a pilot study on evaluating the outcomes of heritage conservation science. Evolved through the key recommendations of ICCROM Forum 2013 on Conservation Science, this initiative will explore the feasibility of developing tools and collecting data to evidence the contribution of heritage conservation science research to its client communities.

Please note that ICCROM will not share any institutional information, as the survey intends to illustrate solely the general pattern of responses.

# A. Institution profile

•	basic details about your instituti	
stitution Name		
City		
Country		
. =		
. Please give you	ır details	
lame of respondent		
Position within your ins	titution	
Email address		
	the legal status of your institution	
Public Other (please spec	For-profit	Non-profit
Public Other (please spec	For-profit	Non-profit
Public Other (please special s	For-profit	Non-profit
Public Other (please special s	For-profit	Non-profit
Public Other (please special property) I. Please indicate Heritage agency Research agency Higher education	For-profit	Non-profit
Public Other (please special s	For-profit	Non-profit
Public Other (please special s	For-profit the nature of your institution (yo	Non-profit
Public Other (please special s	For-profit the nature of your institution (yo	Non-profit

<ol><li>What is the total number employees) employed in yo</li></ol>	or stail (including part-time, in our institution at the moment?	
Less than 20		
21-50		
<u> </u>		
Over 100		
6. What number of the staff science research?	employed by your institution	are actively involved in conservation
Less than 5		
6-20		
21-50		
Over 50		
7. What was the average as costs)?	nnual budget of your institution	on for 2014 and 2015 (including staff
Less than 1 million Euro	1 – 10 millions Euro	More than 10 million Euro
Less than 1 million Euro  8. What percentage of the a	average annual budget of you	More than 10 million Euro  ur institution was allocated for 4 and 2015 (including staff costs)?
Less than 1 million Euro  8. What percentage of the a heritage conservation scient Less than 5%  6 - 10%	average annual budget of you	ur institution was allocated for
Less than 1 million Euro  8. What percentage of the a heritage conservation scient Less than 5%  6 - 10%  10 - 25%	average annual budget of you	ur institution was allocated for
8. What percentage of the a heritage conservation scient.  Less than 5%  6 - 10%  10 - 25%  26 - 50%  Over 50%  9. Which are the sources of	average annual budget of you nce research activities in 2014 f funding for heritage conserv	ur institution was allocated for
8. What percentage of the a heritage conservation scient.  Less than 5%  6 - 10%  10 - 25%  26 - 50%  Over 50%  9. Which are the sources of your institution? Please inc.	average annual budget of you nce research activities in 2014 f funding for heritage conserv	ur institution was allocated for 4 and 2015 (including staff costs)?
8. What percentage of the a heritage conservation scient.  Less than 5%  6 - 10%  10 - 25%  26 - 50%  Over 50%  9. Which are the sources of your institution? Please incompleted the sources of the action of the ac	average annual budget of you nce research activities in 2014 f funding for heritage conserv	ur institution was allocated for 4 and 2015 (including staff costs)?
8. What percentage of the a heritage conservation scient.  Less than 5%  6 - 10%  10 - 25%  26 - 50%  Over 50%  9. Which are the sources of your institution? Please incompleted funding (%)  Internal funding (%)	average annual budget of you nce research activities in 2014 f funding for heritage conserv	ur institution was allocated for 4 and 2015 (including staff costs)?
8. What percentage of the a heritage conservation scient.  Less than 5%  6 - 10%  10 - 25%  26 - 50%  Over 50%  9. Which are the sources of your institution? Please incompleted funding (%)  Internal funding (%)	average annual budget of you nce research activities in 2014 f funding for heritage conserv	ur institution was allocated for 4 and 2015 (including staff costs)?

**	National government	□ N/A
**	Governmental funding (i.e. from other countries)	□ N/A
**	Private donors	□ N/A
0.0	Partner institutions	□ N/A
0.0	Industry and companies	□ N/A
1 0	function Intergovernmental funding (e.g. European Union)	□ N/A
	<b>♦</b> Foundations	□ N/A
	<b>♦</b> Other	N/A
ease	ou selected "other" in the previous question please give brief defended are the primary clients that your institution currently serves? rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate	ends more time
ease rving	o are the primary clients that your institution currently serves?	ends more time ble).
ease rving	o are the primary clients that your institution currently serves? rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate	ends more time ble). □N/A
ease rving	o are the primary clients that your institution currently serves?  rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate Government	ends more time ole). □ N/A □ N/A
ease rving (	are the primary clients that your institution currently serves?  rank the following categories in terms of who your institution specifical (where 1= highest amount of time spent, and N/A= not applicate Government  Members of the public	ends more time ole).  □ N/A □ N/A
ease rving (	are the primary clients that your institution currently serves?  rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate Government  Government  Archivies & Libraries	ends more time  ole).
ease rving (	are the primary clients that your institution currently serves?  rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate Government  Government  Archivies & Libraries  Museums	ends more time  ole).
ease rving (	are the primary clients that your institution currently serves? rank the following categories in terms of who your institution specificate (where 1= highest amount of time spent, and N/A= not applicate Government  Members of the public  Archivies & Libraries  Museums  Public heritage agencies	ends more time
ease	are the primary clients that your institution currently serves?  rank the following categories in terms of who your institution specificated where 1= highest amount of time spent, and N/A= not applicated applicated where the public of the p	ends more time ole).  N/A  N/A  N/A

13. If you	selected "other	r" in the previo	ous questior	ı please give	brief details	here	

### **B. NEEDS ASSESSMENT**

14. Does your institution have a strategy document that guides its research, and how often is this reviewed?
No strategy document in place
Yes, not reviewed
Yes, in process of creating
Yes, reviewed annually
Yes, reviewed every 2-5 years
Yes, reviewed every 5+years
Other (please specify)
15. Please provide a copy or a link to this stategy document, if possible.

	1	2	3	4	5
Internal information exchange					
Information exchange within conferences, workshops, profession networks	al				
Through routine practical work					
Individual research interests					
Requests from outside institutions / clients					
Through the national research agenda					
Survey within institution					
Survey of primary clients					
Perceived political/societal trends					
Expert evaluation					
Literature survey					
Stakeholder consultation meetings					
3					
Focus groups with partner institutions Other (please specify) / further comments					
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by	-		and 5=	never).	
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by	-		and 5=	never).	5
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where	e 1= very fr	equent,			5
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where	e 1= very fr	equent,			5
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy	e 1= very fr	equent,			5 0
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy  To prioritize resources allocated to specific projects	e 1= very fr	equent,			5 0
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy  To prioritize resources allocated to specific projects  To define future research activities	e 1= very fr	equent,			5 0
Focus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (when To develop the institutional research strategy  To prioritize resources allocated to specific projects  To define future research activities  To inform policy-making bodies	e 1= very fr	equent,			5 0
Pocus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy  To prioritize resources allocated to specific projects  To define future research activities  To inform policy-making bodies  To develop a national/regional research strategy	e 1= very fr	equent,			5 0
Pocus groups with partner institutions Other (please specify) / further comments  7. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy  To prioritize resources allocated to specific projects  To define future research activities  To inform policy-making bodies  To develop a national/regional research strategy  To raise awareness in the field  To apply for funding	e 1= very fr	equent,			5 0
Pocus groups with partner institutions Other (please specify) / further comments  17. How are the needs assessment findings used by Please rate each option in terms of frequency (where To develop the institutional research strategy To prioritize resources allocated to specific projects To define future research activities To inform policy-making bodies To develop a national/regional research strategy To raise awareness in the field	e 1= very fr	equent,			5 0

### C. OUTCOMES EVALUATION

Evaluation questionnaires sent to clients  Focus group meetings with stakeholders  Survey of employees' or clients' level of satisfaction  Perceived change in conservation practice  Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  The (please specify) / further comments  Or Who undertakes the evaluation at your institution?  Perceived change in conservation practice  Perceived change in conservation practice  Or Perceived change in conservation	ease rate each category in terms of frequen	cy (where 1= very	freque	nt, and	5= neve	∍r).
Evaluation questionnaires sent to clients  Focus group meetings with stakeholders  Survey of employees' or clients' level of satisfaction  Perceived change in conservation practice  Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  ther (please specify) / further comments  9. Who undertakes the evaluation at your institution?  lease rate each option in terms of frequency (where 1= very frequent, and 5= never).		1	2	3	4	5
Focus group meetings with stakeholders  Survey of employees' or clients' level of satisfaction  Perceived change in conservation practice  Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  ther (please specify) / further comments  9. Who undertakes the evaluation at your institution?  Perceived the each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Internal feedback forms					C
Survey of employees' or clients' level of satisfaction  Perceived change in conservation practice  Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Evaluation questionnaires sent to clients					
Perceived change in conservation practice  Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Focus group meetings with stakeholders					C
Survey of public interest  Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Survey of employees' or clients' level of satisfaction					
Number of publications produced and literature citations  Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5	Perceived change in conservation practice					C
Number of training courses delivered and degree of participation  Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  9. Who undertakes the evaluation at your institution?  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Survey of public interest					
Webpage downloads  Social media visitor statistics  Grants received  Other (please specify) / further comments  9. Who undertakes the evaluation at your institution?  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Number of publications produced and literature citations					C
Social media visitor statistics  Grants received  Other (please specify) / further comments  9. Who undertakes the evaluation at your institution?  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Number of training courses delivered and degree of partic	cipation				
Grants received  Other (please specify) / further comments  9. Who undertakes the evaluation at your institution?  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Webpage downloads					C
9. Who undertakes the evaluation at your institution? Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Social media visitor statistics					
9. Who undertakes the evaluation at your institution?  Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	Grants received					C
Please rate each option in terms of frequency (where 1= very frequent, and 5= never).  1 2 3 4 5  Internal staff-member	ther (please specify) / further comments					
Internal staff-member	•		equent,	and 5=	never).	
		1	2	3	4	5
External evaluation expert	Internal staff-member					C
	External evaluation expert					

	1	2	3	4	5
To plan/revise research activities					
To report to funding institutions					
To revise its research strategy					
To aid better resource management					
To inform client communities					
To report to governmental bodies or institution's leadership					
other (please specify) / further comments					
Internally – in staff meetings					
In the annual report  In project evaluation reports for funding bodies  In performance reports to clients  Through its website, and social media  Other (please specify)					

	Not an obstacle	Minor obstacle	Significant obstacle
ack of in-house expertise			
imited staff time	$\bigcirc$		
Limited financial resources			
Lack of readily available information and resources (guidelines, methodologies and tools)	(i.e.		
Results of evaluation are not used or communicated			
Evaluation is not mandatory			
No foreseen benefits of evaluation process			

n recent years, organisational assessment and evaluation tools have been inconstitutions improve their performance and benefit delivery. These tools often			-	-	
nformation.			, p -		
23. What would your institution be most interested to know about? Please rank the following options by order of significance to your isignificant, and N/A= not applicable).		ition (\	where	1= m	ost
How much it produces to serve its clients					] N/A
How well it serves the needs of its clients					] N/A
How the work of the institution contributes to cultural heritage co	nserva	tion in g	general'	? [	] N/A
How the work of the institution contributes to society in general?					] N/A
24. If an evaluation tool was readily available, which of the following lesirable to your institution? Please rate each option on a scale of desirability, from 1 (highly d					
lesirable to your institution?					
lesirable to your institution? Please rate each option on a scale of desirability, from 1 (highly d lesirable).					
lesirable to your institution?  Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research	esirat	ole) to	5 (no	t	most
lesirable to your institution?  Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs	esirat	ole) to	5 (no	t	most
lesirable to your institution?  Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research	esirat	ole) to	5 (no	t	most
lesirable to your institution?  Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs	esirat	ole) to	5 (no	t	nost
Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs  Tools and guidance for measuring institution's research productivity  Outcome indicators to measure and evidence the value added (benefit delivery) to	esirat	ole) to	5 (no	t	nost
Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs  Tools and guidance for measuring institution's research productivity  Outcome indicators to measure and evidence the value added (benefit delivery) to clients	esirat	ole) to	5 (no	t	nost
Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs  Tools and guidance for measuring institution's research productivity  Outcome indicators to measure and evidence the value added (benefit delivery) to clients  Comparative data for benchmarking among other institutions	esirat	ole) to	5 (no	t	nost
Please rate each option on a scale of desirability, from 1 (highly desirable).  National statistics regarding heritage conservation science research  Sample questionnaires and guidance for identifying clients' needs  Tools and guidance for measuring institution's research productivity  Outcome indicators to measure and evidence the value added (benefit delivery) to clients  Comparative data for benchmarking among other institutions  International statistics regarding heritage conservation science research  Methodologies and guidance for evaluating benefit delivery to clients (e.g. online)	esirati	2	3 OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	t	nost

