



## Online Inter-Agency Coordination Meeting

### READY Track 1: Safeguarding Heritage Collections, Living Traditions and Practices in the face of Disasters, Extreme Weather Events and Complex Emergencies

Results, Success Stories and Lessons Learned

18 – 20 May 2026

[Register Here](#)

#### DAY 1 | 18 May

#### Inaugural Session (10:00 – 11:00)

Time (CEST)	Agenda	Speaker(s)
10:00 – 10:05	Introduction	Aparna Tandon <i>Senior Programme Leader, First Aid and Resilience for Cultural Heritage in Times of Crisis, ICCROM</i>
10:05 – 10:10	Welcome Remarks	Jose Luiz Pederzoli Jr. <i>Unit Manager, Strategic Planning and Programmes, ICCROM</i>
10:10 – 10:15	Inaugural Note	Angela Atzori <i>Head of Education Unit, Youth, Sport and Culture at the European Commission</i>
10:15 – 10:45	READY Track 1: An Introduction	Aparna Tandon <i>Senior Programme Leader, First Aid and Resilience for Cultural Heritage in Times of Crisis, ICCROM</i>
<b>10:45 – 11:00 Break</b>		



**Session 1 (11:00 – 13:30) | Enhancing capacities for comprehensive risk assessment to evaluate the risk of disasters, conflicts and extreme weather events to heritage collections, living traditions and practices**

In the context of overlapping risks of disasters, conflicts and extreme weather events, there is a growing need to transition towards more integrated, risk-informed practices. READY Track 1 adopted a systems-based and people-centred approach to advance comprehensive risk assessment of movable and intangible heritage, supporting more effective preparedness, risk reduction, and coordinated action across sectors. This session will bring together selected members of the Track 1 cohort who applied this methodology in their post-training field projects and will share evidence from practice on how moving from a single-hazard to a multi-hazard approach helped build a more complete understanding of the risks affecting heritage and associated communities. Building on these presentations, a roundtable moderated by the participants will bring together multidisciplinary stakeholders to reflect on how collaboration with relevant agencies helped bridge data gaps, incorporate community perspectives, and strengthen a more bottom-up understanding of risk. The discussion will also explore how such approaches can support more informed prioritization of risks and help ensure that preparedness and mitigation measures, as well as the use of institutional resources, are both effective and sustainable.

**Moderator:** Aparna Tandon, *Senior Programme Leader, First Aid and Resilience for Cultural Heritage in Times of Crisis, ICCROM*

Time (CEST)	Agenda	Speaker(s)
11:00 – 11:05	Introduction to the session	Moderator
11:05 – 11:15	Theme Setting	Sneška Quaedvlieg-Mihailovic, <i>Secretary-General of Europa Nostra</i>
11:15 – 11:25	Presentation	Marielis Vaks, <i>Estonia</i>
11:25 – 11:35	Presentation	Maria José Gràcia Tarragona, <i>Spain</i>
11:35 – 11:40	<b>Q&amp;A</b>	
11:40 – 12:00	Presentation	Julia Patricia Herce Fimia, <i>Spain</i>
12:00 – 12:10	Presentation	Mara Korunić, <i>Croatia</i>
12:10 – 12:20	Presentation	Artur Jaime Duarte, <i>Portugal</i>
12:20 – 12:25	<b>Q&amp;A</b>	
12:25 – 12:30	<b>Break</b>	



12:30 – 13:30

Roundtable discussion: Bridging Knowledge, Building Readiness: The Future of Risk Assessment for Heritage

- Silvia Rodriguez (Spain)  
*Coordinator of the National Plan for risk and Emergencies on Cultural Heritage (PNGRE), Ministry of Culture*
- Eva Tarrides (Spain)
- Laura Kipper (Estonia)  
*Director/CEO, Estonian National Museum*
- Kadri Tael (Estonia)  
*Head of Crisis Preparedness, The National Heritage Board of Estonia*
- Francisco Alvarado Cortés (Spain)  
*Advisory Group on Emergencies and Safeguarding of Andalusian Museums*
- Isabel Rodríguez Achútegui (Spain)  
*Director of the Museum of La Rinconada*
- Bruno Diklic (Croatia)  
*Head of the Conservation Department, Dubrovnik*

Moderators:

- Mariliis Vaks (Estonia)
- Maria José Gràcia Tarragona (Spain)
- Julia Patricia Herce Fimia (Spain)
- Mara Korunić (Croatia)
- Artur Jaime Duarte (Portugal)

13:30 – 14:30 | Lunch Break



## Session 2 (14:30 – 16:00) | Spotlight on Innovation: READY Partners Driving Risk-Informed Heritage Protection Across the EU and beyond

Across Europe, there is a growing wealth of tools, methodologies, and good practices for disaster risk management of cultural heritage. However, there is still considerable scope to strengthen how these are applied, aligned, and transferred across institutions, sectors, and contexts. READY addresses this challenge by bringing together a consortium of 18 technical partners from 14 countries and eight sectors, including cultural heritage institutions, civil protection authorities, research organizations, policy bodies, and international networks. Together, they contribute complementary expertise in safeguarding heritage, managing sites, collections, and living traditions, as well as advancing scientific and technical innovation, and supporting policy development and implementation.

This session will place READY’s technical partners at the centre of the discussion. Through concrete examples, it will showcase how cross-sector collaboration is supporting more integrated and operational approaches to risk management, highlight lessons learnt from implementing risk assessment, preparedness, and response strategies, and reflect on the added value of stronger links between heritage, civil protection, research, and policy communities. It will also point to emerging practices that are helping strengthen the resilience and recovery of cultural heritage in the face of disasters, extreme weather events, and complex emergencies.

### **Moderators:**

- Jui Ambani, Project Officer, First Aid and Resilience for Cultural Heritage in Times of Crisis, ICCROM
- Mohona Chakraborty, Project Officer, First Aid and Resilience for Cultural Heritage in Times of Crisis, ICCROM

Time (CEST)	Agenda	Speaker(s)
14:30 – 14:35	Introduction to the session	Moderators
14:35 – 14:45	Theme Setting	Natalia Alonso Cano, <i>Chief of the Regional Office for Europe and Central Asia, UNDRR</i>
14:45 – 15:05	Presentation	Ihor Poshyvailo, <i>Director, National Memorial Complex of Heroes of Heavenly Hundred - Museum of the Revolution of Dignity and Co-Founder, Agency for Cultural Resilience (ACURE)</i>
15:05 – 15:10	<b>Q&amp;A</b>	
15:10 – 15:30	Presentation	Jasna Popovic, <i>Directorate for the Protection of Cultural Heritage, Ministry of Culture and Media, Republic of Croatia</i>
15:30 – 15:50	Presentation	Giovanni De Siervo, <i>Dipartimento della Protezione Civile, Presidency of the Council of Ministers, Italy</i>



15:50 – 16:00

Q&A

## DAY 2 | 19 May

### Session 3 (10:00 – 12:30) | Anticipate to Prevent: Harnessing Risk-Informed Strategies for Heritage Protection

Global evidence continues to show that early investment in disaster risk reduction and preparedness can significantly reduce losses and recovery costs. According to the United Nations Office for Disaster Risk Reduction, every dollar invested in preparedness can save up to seven dollars in recovery. Proactive approaches can help protect heritage sites, collections, and living traditions, strengthen adaptive capacity through local and traditional knowledge, and improve coordination between heritage institutions and civil protection actors.

Despite this evidence, practice still leans more heavily towards response and recovery than prevention. This underlines the need to embed anticipatory and risk-informed approaches more firmly within heritage management. READY responds to this gap by promoting strategies that combine data, local knowledge, and cross-sector collaboration to support early action and more effective protection.

Drawing on experiences from READY Track 1, this session will present how participants have carried out risk assessments, tested preparedness through simulations, and implemented cost-effective, context-specific mitigation measures, while engaging local communities, government actors, and emergency services. These efforts not only strengthen the resilience of heritage institutions but also contribute to the resilience of the communities that depend on and identify with them.

Through case studies and shared reflection, the session will examine how risk-informed strategies can be translated into action, how cross-sector collaboration can improve effectiveness, and how community knowledge can support more sustainable and locally grounded approaches. It will also highlight how practical and scalable measures, often developed with limited resources, can make a meaningful difference in strengthening preparedness and resilience.

#### **Theme Setting:**

#### **Moderators:**

- Jasna Popovic, Directorate for the Protection of Cultural Heritage, Ministry of Culture and Media, Republic of Croatia
- Roy Giamporcaro, Directorate of the Conservation of Monuments and Collections, National Monuments Centre, France



Time (CEST)	Agenda	Speaker(s)
10:00 – 10:05	Introduction to the session	Moderators
10:05 – 10:15	Theme Setting	Animesh Kumar, Head, UNDRR Office in Bonn
10:15 – 10:25	Presentation	Ivan Ellul, <i>Malta</i>
10:25 – 10:35	Presentation	Laura Adamescu, <i>Romania</i>
10:35 – 10:40	<b>Q&amp;A</b>	
10:40 – 10:50	Presentation	Sanita Dubra, <i>Latvia</i>
10:50 – 11:00	Presentation	Aicha Hockx, <i>The Netherlands</i>
11:00 – 11:10	Presentation	An Jacquemain, <i>Belgium</i>
11:10 – 11:15	<b>Q&amp;A</b>	
11:15 – 11:20	<b>Break</b>	



11:20 – 12:30

Roundtable discussion: *From Risk Awareness to Anticipatory Action: Strengthening Partnerships for Heritage Protection*

- Charles J. Farrugia (Malta)  
*CEO and National Archivist, National Archives of Malta*
- Hegedűs István (Hungary)  
*Archivist, Director, Directorate of Development and Collection Preservation, Department of Digital Content Development, National Archives of Hungary (Main Archives)*
- Ana Milicic (Croatia)  
*Civil protection representative*
- Gabriel Lupsa (Romania)  
*History teacher, active community member, and volunteer in various museum activities*
- Dana Stancovici (Romania)  
*Movable Heritage Counsellor  
Directorate for Culture of Timiș County*
- Aurora Villalobos Gómez (Spain)  
*Director General for Museums and Cultural Sites (Regional Government of Andalusia)*
- Daciana VUIA  
*Manager of the Museum of History,  
Ethnography and Fine Arts Lugoj*
- Foekje Boersma (Netherlands)  
*Head of Collection Care at KB; Board Member, Dutch Blue Shield committee*
- Mike van der Steenhoven (Netherlands)  
*Collection safety coordinator, Mauritshuis museum and chairman of the local Resilient Heritage Network (Hague Prevention Network)*

Moderators:

- Ivan Ellul (Malta)
- Laura Adamescu (Romania)
- Sanita Dubra (Latvia)
- Aicha Hockx (The Netherlands)
- An Jacquemain (Belgium)

12:30 – 13:30 | Lunch Break



## Session 4 (13:30 – 15:30) | Enhancing Capacities for Coordinated Emergency Preparedness, Response and First Aid for Tangible and Intangible Heritage

In complex emergencies, limited coordination, insufficient preparedness, and gaps in capacity to provide first aid to cultural heritage often constrain timely and effective action. Building on ICCROM’s codified ISO-standard methodology on *First Aid to Cultural Heritage in Times of Crisis*, READY addresses these challenges by strengthening capacities and fostering coordinated, cross-sector collaboration among heritage professionals, civil protection actors, emergency responders, humanitarian agencies, military actors, and local communities.

Through this approach, READY Track 1 equipped participants with practical skills in emergency documentation, salvage and stabilization, and people-centred early recovery, helping ensure that cultural heritage protection is better integrated into broader emergency response efforts.

This session will be led by members of the READY Track 1 cohort whose post-training field projects focused on strengthening emergency preparedness, enhancing response mechanisms, and providing first aid to cultural heritage. From developing scenario-based, multi-stakeholder simulations to training national teams of cultural first aiders and setting up crisis units, as well as improving preparedness for the emergency evacuation of community members, the session will highlight how coordinated action can strengthen resilience in times of crisis and support the early recovery of heritage and associated communities.

A stakeholder roundtable will further reflect on remaining gaps in integrating heritage concerns into broader humanitarian aid and response mechanisms, the need for joint capacity development, and opportunities to strengthen cross-sector collaboration and coordination for protecting heritage and associated communities in times of crisis.

### **Moderators:**

- Constance Domenech-de-Celles, German Archaeological Institute (DAI), Germany
- Estelle De Bruyn, The Royal Institute for Cultural Heritage (KIK-IRPA), Belgium

Time (CEST)	Agenda	Speaker(s)
13:30 – 13:05	Introduction to the session	Moderators
13:35 – 13:45	Theme Setting	Angela Atzori <i>Head of Education Unit, Youth, Sport and Culture at the European Commission</i>
13:45 – 13:55	Presentation	Nzhdeh Yeranyan, <i>Armenia</i>
13:55 – 14:05	Presentation	Lili Kriston, <i>Hungary</i>
14:05 – 14:10	<b>Q&amp;A</b>	
14:10 – 14:20	Presentation	Agrita Vitola, <i>Latvia</i>



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<b>14:20 – 14:30</b>	Presentation	Signe Pujate, <i>Latvia</i>
<b>14:30 – 14:40</b>	Presentation	Laure Marique, <i>Belgium</i>
<b>14:40 – 14:45</b>	<b>Q&amp;A</b>	
<b>14:45 – 15:30</b>	<u>Roundtable discussion: Integrating Heritage into Humanitarian and Emergency Coordination Mechanisms</u> <ul style="list-style-type: none"><li>• Hayk Mkrtchyan (<i>Armenia</i>) <i>President, ICOM Armenia</i></li><li>• Alma Kaurāte (<i>Latvia</i>) <i>Expert, Ministry of Culture of Latvia</i></li><li>• Ivars Nakurts (<i>Latvia</i>) <i>Deputy Chief of the State Fire and Rescue Service</i></li><li>• Clara Moura Soares <i>Director of the Mosteiro da Batalha (Monastery of Batalha)</i> <i>Assistant Professor, Institute of Art History, Faculty of Arts and Humanities</i></li></ul>	Moderators: <ul style="list-style-type: none"><li>• Nzhdeh Yeranyan (<i>Armenia</i>)</li><li>• Lili Kriston (<i>Hungary</i>)</li><li>• Agrita Vītola (<i>Latvia</i>)</li><li>• Signe Pujate (<i>Latvia</i>)</li><li>• Laure Marique (<i>Belgium</i>)</li></ul>

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## DAY 3 | 20 May

### Session 5 (10:00 – 12:30) | Amplifying Impact: Strategic Collaboration for Heritage Safeguard in and Beyond the Sector

Across the heritage field, many training and capacity development initiatives are already underway, reflecting a strong and sustained commitment to safeguarding cultural heritage. At the same time, there is a need to reflect more deliberately on how the results of these efforts can be further amplified and sustained, how lessons learnt can be shared across sectors, and how new partnerships formed through such processes can be maintained and used for wider benefit. This also includes considering how evidence generated through practice can help integrate concerns for heritage safeguarding into broader frameworks and policies for humanitarian aids, emergency response, climate adaptation, and development planning.

This meeting aims to promote strategic cross-disciplinary exchange by fostering national, regional, and institutional partnerships that connect efforts, support learning, and create opportunities for replication and context-specific application.

This concluding session will bring together evidence from participants' field projects, particularly those focused on raising awareness among diverse stakeholders, to show how heritage can be leveraged to support disaster risk management, climate adaptation, social cohesion, and community resilience. A roundtable discussion, moderated by members of the Track 1 cohort, will bring together heads, decision-makers, and representatives of multidisciplinary institutions to reflect on how partnerships and coordinated action can continue to amplify and sustain impact, support more integrated approaches to heritage safeguarding, and strengthen the positioning of cultural heritage within wider policy and planning agendas.

**Moderator:** Karalyn Monteil, *Head of Emergency Operations and Programmes Unit for Culture and Emergencies at UNESCO*

Time (CEST)	Agenda	Speaker(s)
10:00 – 10:05	Introduction to the session	Moderator
10:05 – 10:15	Theme Setting	Juha-Pekka-Japola, European Commission's Directorate-General for European Civil Protection and Humanitarian Aid Operations (DG-ECHO)
10:15 – 10:25	Presentation	Rok Filipčič, <i>Slovenia</i>
10:25 – 10:35	Presentation	Monika Lökkös, <i>Hungary</i>
10:35 – 10:40	<b>Q&amp;A</b>	
10:40 – 10:50	Presentation	Barbara Davidson, <i>Slovakia</i>
10:50 – 11:00	Presentation	Stine Legel, <i>Germany</i>



<b>11:00 – 11:05</b>	<b>Q&amp;A</b>	
<b>11:05 – 11:15</b>	Presentation	Aida Bicakcic, <i>Bosnia and Herzegovina</i>
<b>11:15 – 11:25</b>	Presentation	Maria Argyrou, <i>Greece</i>
<b>11:25 – 11:30</b>	<b>Break</b>	
<b>11:30 – 12:30</b>	<u>Roundtable discussion: <i>Scaling Impact Through Reflections from the Ground, Sustained Partnerships, and Strategic Collaboration for Heritage Safeguarding</i></u> <ul style="list-style-type: none"><li>• Farkas Andrea (<i>Hungary</i>) <i>Chief Archivist and Deputy Director, National Archives of Hungary (Pest County Archives)</i></li><li>• Vastag Ferenc (<i>Hungary</i>) <i>Occupational Safety Consultant</i></li><li>• Senka Ibrišimbegović (<i>Bosnia and Herzegovina</i>) <i>Director, City Museums of Sarajevo</i></li><li>• Marika Selga (<i>Latvia</i>) <i>Director of the Special Stocks Department</i></li><li>• Jasna Paličková (<i>Slovakia</i>) <i>Chair of Blue Shield Slovakia</i></li><li>• Lucia Šefčíková (<i>Slovakia</i>) <i>Chamber of Restorers, delegate to E.C.C.O.</i></li><li>• Matjaž Ravbar (<i>Slovenia</i>) <i>War veterans and Military Heritage Directorate, Director-General, Ministry of Defense</i></li><li>• Anthony Pisani (<i>Malta</i>) <i>Director (Operations), Civil Protection Department</i></li><li>• Thomas Gilgert (<i>Germany</i>) <i>Cross-functional archival tasks/conservation management, Nuremberg City Archive</i></li></ul>	Moderators: <ul style="list-style-type: none"><li>• Rok Filipčič (<i>Slovenia</i>)</li><li>• Monika Lökkös (<i>Hungary</i>)</li><li>• Barbara Davidson (<i>Slovakia</i>)</li><li>• Stine Legel (<i>Germany</i>)</li><li>• Aida Bicakcic (<i>Bosnia and Herzegovina</i>)</li><li>• Maria Argyrou, <i>Greece</i></li></ul>

**12:30 – 13:30 | Closing and Certificate Ceremony**